



MARCH 2017

## NATURE & ORGANISATION OF PROJECT MANAGEMENT

### Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
  - b) Answer any FIVE questions
  - c) All questions carry equal marks. Marks for each question are shown in [ ]
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- 1. Failing to complete a project on time exposes a project manager to a number of potential risks. Analyse EACH of these risks. [20]
  - 2. Dedicated project teams have been used to deliver a wide range of projects. This reflects the many advantages that they offer to a project manager. They do, however, have recognised weaknesses. Analyse the advantages and disadvantages of a dedicated project team. [20]
  - 3. Explain the PRINCE 2 methodology of project organisation and assess its advantages and disadvantages. [20]
  - 4. It is widely recognised that the seniority of a project manager will have a material impact on their ability to deliver a project. Assess how a project manager's seniority can influence project delivery. [20]
  - 5. Critically review each of the FOUR widely recognised categories of projects. [20]
  - 6. Assess how the presence of effective channels of communication can support the delivery of a project. [20]
  - 7. Major projects will require effective joint working between a number of project managers. Analyse the types and roles of the various project managers involved in, for example, the construction of a large factory. [20]
  - 8. Critically evaluate the THREE primary objectives of every project. [20]