



ICM

JUNE 2016

OPERATIONS CHAIN MANAGEMENT

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
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- 1. Review the commonly recognised inefficiencies associated with traditional purchasing procedures. [20]
 - 2. Critically evaluate the approach of partnership sourcing as a method of purchasing. [20]
 - 3. Analyse the various issues that a purchaser will give detailed consideration to when buying capital equipment. [20]
 - 4. Analyse EACH of the stages involved when undertaking a supply positioning analysis. [20]
 - 5. Critically evaluate just-in-time purchasing as a method of obtaining goods and supplies. [20]
 - 6. Materials management typically encompasses a number of common activities. Explain the main activities that are usually assigned to materials management. [20]
 - 7. A company can take a number of different perspectives of sourcing as an approach. Review the characteristics of **strategic**, **tactical** and **operational** sourcing. [20]
 - 8. Analyse the advantages and disadvantages typically associated with computerised purchasing. [20]