



ICM

JUNE 2016

MANAGING WORK & COSTS

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
-
1. Review the key challenges that a project manager will encounter when employing agency and temporary staff on a project. [20]
 2. Analyse the role, layout and contribution of an immediate action order, explaining when it should be used. Illustrate your answer with an example of an immediate action order. [20]
 3. Critically review the concept of project management as a closed loop control system. [20]
 4. Careful consideration must be given to the arrangements for the closedown and retrieval of files for a project. Review the issues involved. [20]
 5. Explain the function of a project management change committee. [20]
 6. Analyse the various actions that can be taken by a project manager to deal with a project which is running late. [20]
 7. Review the purpose and content of a project closure document. Illustrate your answer with an example of a project closure document. [20]
 8. Set out and explain the actions that should be taken to get a project underway. [20]