



# ICM

JUNE 2016

LOGISTICS

**Instructions to candidates:**

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
  - b) Answer any FIVE questions
  - c) All questions carry equal marks. Marks for each question are shown in [ ]
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1. Evaluate aligning and differentiating strategies, setting out the key features of EACH. [20]
  2. Analyse the concept of, and stages involved in undertaking, a time-based mapping process. [20]
  3. Compare and contrast the features of international logistics and localised logistics pipelines. [20]
  4. Review the arguments typically put forward to support a strategy of reducing the number of suppliers that a company has. Consider the advantages and disadvantages of such a strategy. [20]
  5. A vendor-managed inventory system can make a significant contribution to the delivery of an effective logistics function. Review the challenges that a company is likely to encounter when establishing such a system. [20]
  6. The concept of lean thinking is based on the identification of a number of categories of waste. Analyse EACH of these categories of waste. [20]
  7. Explain the contribution that a strategy of entering into partnerships can have on supply chain effectiveness. Comment on whether entering into partnerships can have disadvantages. [20]
  8. Analyse the widely recognised relationship between information flow and material flow in the logistics process. [20]