



ICM

JUNE 2016

FRONT OFFICE OPERATIONS & ADMINISTRATION

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
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1. Size of hotel and skills of front office personnel will determine the type of record selected for recording bedroom reservations.
 - a) Describe, with the aid of a diagram, the type of chart that a 300-bedroom hotel with standardised rooms is most likely to use for manually recorded advance bookings. [10]
 - b) Describe the manual system that will allow five or six receptionists taking room bookings at the same time to avoid excessive overbooking of rooms. [5]
 - c) Explain the use of a black list. [5]
 2. Hoteliers have a legal obligation to obtain certain information from all persons over sixteen years of age who stay for one night or more.
 - a) Compare the advantages and disadvantages of a guest registration book with a system using individual guest registration cards. [14]
 - b) Describe the procedure that a receptionist should follow when accepting from a guest a valuable article for safekeeping. [6]
 3. Guests expect not to wait for their bills, and the ability to hand them out upon demand is essential.
 - a) State ONE advantage and ONE disadvantage in EACH of the following methods of preparing guests' bills:
 - i Tabular ledger
 - ii Electronic billing machine
 - iii Computerised system [6]
 - b) Discuss guidelines that should be followed by front office staff when accepting travellers' cheques from a guest. [10]
 - c) Explain the difference between 'COD' and 'VPOs'. [4]
 4. Hotel guests will be presented with a wide range of different experiences during their stay. Examine experiences that guests may perceive in EACH of the following areas:
 - a) Tangible/material
 - b) Intangible/material
 - c) Tangible/social
 - d) Intangible/social [20]
 5. The manner in which a member of front office staff behaves is a standard which clients will use to measure the quality of the hotel. Examine elements of behaviour amongst front office personnel that will influence how a client perceives an establishment. [20]
 6. Group bookings are an important source of business for hotels and may be secured from a number of sources. Examine the use of intermediate agencies as a means of bringing hotels and customers together. [20]
 7. Large hotels will operate a programme of different tariffs, with pre-determined categories of visitor having a unique tariff that may alter with the time of year.
 - a) Discuss the advantages in introducing differential room rates as opposed to seasonal rates. [10]
 - b) Explain how the needs of a conference delegate may differ from those of a business traveller. [10]

continued overleaf

8. The continuous development of technology requires front office staff to keep up-to-date with their technical skills.
- a) Discuss the advantages and disadvantages of using a computerised system in a front office. [10]
 - b) Explain the benefits that a member of front office staff may expect from using a computerised system in a hotel. [10]