



ICM

DECEMBER 2016

SUPPLY CHAIN MANAGEMENT

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
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1. Review the key risks that supply chain partners will encounter and explain how they can be overcome. [20]
 2. Evaluate the benefits typically associated with supply chain collaboration. [20]
 3. Explain how the performance of a supply chain can be assessed. [20]
 4. Supply chains, and their management, involve a variety of costs. Review the main costs typically involved in the operation of a supply chain. [20]
 5. Supply chain partners will need to be aware of, and manage, a number of vulnerabilities. Analyse the main types of vulnerabilities that will need to be monitored and managed. [20]
 6. Analyse the impact of the bullwhip effect on the performance of a supply chain and review how it can be managed. [20]
 7. 'The performance of a supply chain is built in no small part on the presence of trust between the partners.' Explain how trust can be developed between supply chain partners. [20]
 8. Analyse the key enablers to the process of supply chain re-engineering. [20]