



DECEMBER 2016

NATURE & ORGANISATION OF PROJECT MANAGEMENT

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
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- 1. Review the significance of a project manager's job title, role and seniority in an organisation on his or her ability to deliver a project. [20]
 - 2. Analyse the advantages and disadvantages of adopting a matrix structure to deliver a project. Illustrate your answer with examples. [20]
 - 3. Analyse the various types and categories of costs that a project will typically incur. [20]
 - 4. Pure research projects can present a project manager with a range of problems. Explain the key challenges that are typically encountered with pure research projects. [20]
 - 5. Explain why it is critical for a project manager to balance project objectives. Support your answer with examples. [20]
 - 6. Evaluate the importance of effective communication and organisation skills to a project manager. [20]
 - 7. Explain the role of a project services group in delivering projects. [20]
 - 8. Analyse the elements of the manufacturing project cycle. [20]