



ICM

DECEMBER 2016

COMPUTERS & PROJECT MANAGEMENT

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
1. Explain how the techniques of **rolling wave planning** and **network breakdown** can support the work of a project manager. Illustrate your answer with examples. [20]
 2. Using examples to support your answer, analyse the main groups of data that will need to be entered when using project planning software for the first time. [20]
 3. Explain the approach that could be adopted to investigate potential suppliers of project management software. [20]
 4. Work-to-lists are an important tool in supporting the effective delivery of a project. Evaluate the contribution of work-to-lists to the work of a project manager. Illustrate your answer with an example of a work-to-list. [20]
 5. One of the many challenges typically encountered by project managers is managing a network for a large project. Analyse the particular challenges involved in managing a large project. Support your answer with an example. [20]
 6. Review how the techniques of probability and risk management can support project delivery. [20]
 7. Evaluate the contribution of computers to effective project delivery. Support your answer with examples. [20]
 8.
 - a) Explain why, when developing a project management network, there should be only one start and one finish node. [10]
 - b) Explain what **interface activities** are, illustrating your answer with an example. [10]