



ICM

SEPTEMBER 2015

SUPPLY CHAIN MANAGEMENT

Instructions to candidates:

- a) Time allowed: Three hours (plus an extra ten minutes' reading time at the start – do not write anything during this time)
 - b) Answer any FIVE questions
 - c) All questions carry equal marks. Marks for each question are shown in []
-
1. A number of factors have been identified that are likely to result in long cycle times. Review the causes of long cycle times and assess the approach that an organisation can take to reduce them. [20]
 2. Review the concept of the integrated supply chain model and set out and explain its key components. [20]
 3. Partners in a supply chain will be keen to identify, and plan for, vulnerabilities in the chain. Assess the main type of vulnerabilities that should be planned for. [20]
 4. Review the approaches available to assess the performance of a supply chain. [20]
 5. Internal and external supply chain networks each have their own characteristics and features. Review the characteristics and features of EACH. [20]
 6. Electronic data interchange (EDI) is widely accepted as being critical to the success of a supply chain network. Review the contribution of EDI to supply chain management. [20]
 7. There are a number of widely recognised approaches and techniques for reducing conflict in a supply chain. Analyse the main techniques. [20]
 8. Review the principal enablers that are likely to underpin a strategy of supply chain reengineering. [20]